

Browsing Microsoft's Browser Defenses

- ! There is no such product as a browser.
- ! We invented the browser before Netscape was founded.
 - " We planned to invent the browser before the WWW was invented.
 - " We've always planned to invent the browser.
- ! We didn't tie the browser to the operating system.
- ! We always planned to integrate the browser into the operating system.
 - " before Netscape was founded, before the WWW was invented, Yadda³
- ! Why should you believe we have always planned this? The internet is just another information source, merely the latest step in a trend toward broader access to information.
- ! The internet is an inflection point, a paradigm shift, and an opportunity to overcome any advantages established sellers might have.
- ! Not that established sellers have any advantages.
- ! We didn't win the browser war.
- ! We won the browser war by competing fair and square.
- ! AOL's purchase of Netscape gives Navigator new life in the browser war.
- ! Netscape, not we, made browsers be free.
- ! Our fierce competition is what made browsers free, to consumers' benefit.
- ! Everyone makes browsers for free.
- ! While the browser is not tied to the operating system, it is a good thing that it is integrated into the operating system.
 - " It is good for consumers, as they hate to be confused by making product choices.
 - " It is good for software developers, as they hate to be confused by platform choices.
- ! We did not integrate the browser into the OS in order to compete with Netscape, their name never even came up. We ignored them the whole time.
- ! On the other hand, Netscape was clearly our fiercest competitor, now Netscape-AOL is, and the government should have included them in the relevant market.
- ! It is not possible to define a relevant market.
- ! We didn't get any exclusive arrangements to push our browser, not with anybody.
- ! We didn't say there is no such product as a browser, we said the government didn't prove there was such a product as a browser. There are only browsing technologies.
- ! We sometimes mis-speak and refer to things which actually exist as a "browser".
- ! Now that the trial is over, no need for any remedy, this was just about the browser [sic]
 - " There wasn't any pattern involving Java or multimedia technologies or IBM . . .
- ! The thing which we integrated into the OS couldn't have been a tied product called the browser, as there is no such product.
 - " even though there used to be
 - " even though we have such a product for other platforms
 - " even though we ship Internet Explorer separately, it is not a product
- ! We never bullied anybody, see, they are all still doing business with us, and smiling.
- ! We never tried to divide markets with Netscape, Andreessen made up those notes and that story years later.
- ! No, he made up those notes before the meeting as part of a planned attempt to frame us.
- ! Just before the government guys got here, a mysterious dude hacked into our computers and tied the browser to the OS. [Okay, so I made the last one up.]