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OF MONETARY POLICY RULES

John B. Taylor

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**ABSTRACT**

This paper examines several episodes in U.S. monetary history using the framework of an interest rate rule for monetary policy. The main finding is that a monetary policy rule in which the interest rate responds to inflation and real output more aggressively than it did in the 1960s and 1970s, or than during the time of the international gold standard, and more like the late 1980s and 1990s, is a good policy rule. Moreover, if one defines "policy mistakes" as deviations from such a good policy rule, then such mistakes have been associated with either high and prolonged inflation or drawn out periods of low capacity utilization.

John B. Taylor  
Department of Economics  
Stanford University  
Stanford, CA 94305-6072  
and NBER  
[johntaly@leland.stanford.edu](mailto:johntaly@leland.stanford.edu)

This paper examines several eras and episodes of U.S. monetary history from the perspective of recent research on monetary policy rules.<sup>1</sup> It explores the timing and the political-economic reasons for changes in monetary policy from one policy rule to another, and it examines the effects of different monetary policy rules on the economy. The paper also defines—using current information and the vantage point of history—a quantitative measure of the size of past mistakes (deviations of actual short-term interest rates from a benchmark rule) in monetary policy. And it examines the effects that these mistakes may have had on the economy. The history of these changes and mistakes is relevant for

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<sup>1</sup> In this paper a monetary policy rule is defined as a description—expressed algebraically, numerically, graphically—of how the *instruments* of policy, such as the monetary base or the federal funds rate, change in response to economic variables. Thus, a constant growth rate rule for the *monetary base* is an example of a policy rule, as is a contingency plan for the monetary base. A description of how the *federal funds rate* is adjusted in response to inflation or real GDP is another example of a policy rule. A policy rule can be normative or descriptive. According to this definition, a policy rule can be the outcome of many different institutional arrangements for monetary policy, including gold standard arrangements in which there is no central bank. The term regime is usually used more broadly than the specific definition of a policy rule used in this paper. For example, the term policy regime is used by Bordo and Schwartz (1997) to mean people's expectations as well as the institutional arrangements.

monetary policy today because it provides evidence about the effectiveness of different monetary policy rules.

### ***The Rationale for an Historical Approach***

Studying monetary history is, of course, not the only way to evaluate monetary policy. Another approach is to build structural models of the economy and then simulate the models stochastically with different monetary policy rules. A model economy provides information about how the actual economy would operate with different policies. One monetary policy rule is better than another monetary policy rule if it results in better economic performance according to some criteria such as inflation or the variability of inflation and output.<sup>2</sup> This model-based approach has led to practical proposals for monetary policy rules (see Taylor (1993b)), and the same approach is now leading to new or refined proposals. The model-based approach has benefited greatly from advances in computers, solution algorithms, and economic theories of how people forecast the future and how market prices and wages adjust to changing circumstances over time.

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<sup>2</sup> Examples of this approach include the econometric policy evaluation research in Taylor (1979, 1993a), McCallum (1988), Bryant, Hooper, and Mann (1993), Sims and Zha (1995),

Despite these advances, the model-based approach cannot be the sole grounds for making policy decisions. No monetary theory is a completely reliable guide to the future, and certain aspects of the current models are novel, especially the incorporation of rational expectations with wage and price rigidities. Hence, the historical approach to monetary policy evaluation is a necessary complement to the model-based approach. By focusing on particular episodes or case studies one may get a better sense about how a policy rule might work in practice. Big historical changes in policy rules—even if they evolve slowly—allow one to separate policy effects from another influences on the economy. Because models, even simple ones, are viewed as black boxes, the historical approach may be more convincing to policy makers.<sup>3</sup> Moreover, case studies are useful for judging how much discretion is appropriate when a policy rule is being used as a guideline for central bank decisions.

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Bernanke, Gertler, and Watson (1997), Brayton, Levin, Tryon, and Williams (1998), and many of the papers in this conference volume.

<sup>3</sup> In fact, the historical approach is frequently used in practice by policymakers although the time periods are so short that it may seem like real-time learning. If policy makers were using a particular type of policy and found that it led to an increase in inflation, or a recession, or a slowdown in growth, then they

## *Overview*

I begin the analysis with a description of the framework I use to examine the history of monetary policy rules. I focus entirely on interest rate rules in which the short term interest rate instrument of the central bank is adjusted in response to the state of the economy. When analyzing monetary policy using the concept of a policy rule, one must be careful to distinguish between instrument changes due “shifts” in the policy rule and instrument changes due to “movements along” the policy rule. To make this distinction, I assume a particular functional form for the policy rule. The functional form is the one I suggested several years ago as a normative recommendation for the Federal Reserve (Taylor (1993b)). According to this policy rule, the federal funds rate is adjusted by specific numerical amounts in response to changes in inflation and real GDP. This functional form with these numerical responses describes the actual policy actions of the Federal Reserve fairly accurately in recent years, but in this paper I look at earlier periods when the numerical responses were different and examine whether economic performance of the economy was any different.

I examine several long time periods in U.S. monetary history, one around the end of the nineteenth century and the others

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probably would, at the next opportunity, change the policy, learning from the unfavorable experience.

closer to the end of the twentieth century. The earlier period from 1879 to 1914 is the classical international gold standard era; it includes 11 business cycles, a long deflation, and a long inflation. The later periods from 1955 to 1997 encompass the fixed exchange rate era of Bretton Woods and the modern flexible exchange rate era, including 7 business cycles, an inflation, a sharp disinflation, and the recent 15 year stretch of relatively low inflation and macroeconomic stability. The change in the policy rule over these periods has been dramatic. The type of policy rule that describes Federal Reserve policy actions in the past 10 or 15 years is far different from the ones implied by the gold standard, by Bretton Woods, or by the early part of the flexible exchange rate era.

It turns out that macroeconomic performance—in particular the volatility of inflation and real output—was also quite different with the different policy rules. Moreover, the historical comparison gives a clear ranking of the policy rules in terms of economic performance. To insure that this ranking is not spurious—reflecting reverse causation for example—I try to examine the reasons for the policy changes. I think these changes are best understood as the result of an evolutionary learning process in which the Federal Reserve—from the day it began operations in 1914 to today—has searched for policy rules to guide monetary policy decisions and has changed policy rules as it has learned.

I then consider three specific episodes when “policy mistakes” were made. I define policy mistakes as big departures from two *baseline* monetary policy rules that both this historical analysis and earlier rules-based analysis suggest would have been good policy rules. According to this definition, policy mistakes include (1) excessive monetary tightness in the early 1960s, (2) excessive monetary ease and the resulting inflation of the late 1960s and 1970s, and (3) excessive monetary tightness of the early 1980s. I contrast these three episodes with the more recent period of low inflation and macroeconomic stability during which monetary policy has followed the baseline policy rule more closely. I think the analysis of these three episodes and the study of the gradual evolution of the parameters of monetary policy rules from one monetary era to the next gives evidence in favor of the view that a monetary policy that stays close to the baseline policy rules would be a good policy.<sup>4</sup>

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<sup>4</sup> Judd and Trehan (1995) first brought attention to the difference between the interest rates implied by the policy rule I suggested in Taylor (1993b) and actual interest rates in the late 1960s and 1970s during the Great Inflation.



**1. From the Quantity Equation of Money to a Monetary Policy Rule.**

The quantity equation of money ( $MV=PY$ ) provided the analytical framework with which Friedman and Schwartz (1963) studied monetary history in their comprehensive study of the United States from the Civil War to 1960. As they state in the first sentence of their study, “This book is about the stock of money in the United States.” A higher stock of money ( $M$ ) would lead to a higher price level ( $P$ ) other things—namely real output ( $Y$ ) and velocity ( $V$ )—equal, as they showed by careful study of episode after episode. In each episode they demonstrated why the money stock increased (gold discoveries in the 19th century, for example) or decreased (policy mistakes by the Federal Reserve in the 20th century, for example), and they focused on the roles of particular individuals such as William Jennings Bryan and Benjamin Strong. But the quantity equation of money transcended any individual or institution: with the right interpretation it was useful both for the gold standard and the greenback period and whether a central bank existed or not.

The idea in this paper is to try to step back from the debates about current policy, as Friedman and Schwartz (1963) did, and examine the history of monetary policy via an analytical framework. However, I want to focus on the short-term interest rate side of

monetary policy rather than on the money stock side. Hence, I need a different equation. Instead of the quantity equation I use an equation—called a monetary policy rule—in which the short term interest rate is a function of the inflation rate and real GDP.<sup>5</sup> The policy rule is, of course, quite different from the quantity equation of money, but it is closely connected to the quantity equation. In fact, it can be easily derived from the quantity equation. To a person thinking about current policy, the quantity equation might seem like an indirect route to a interest rate rule for monetary policy, but it is useful route for the study of monetary history.

### ***1.1 Deriving a Monetary Policy Rule from the Quantity Equation***

First imagine that the money supply is either fixed or growing at a constant rate. We know that velocity depends on the

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<sup>5</sup> Two useful recent studies have looked at monetary history from the vantage point of a monetary policy rule stated in terms of the interest rate instrument rather than a money instrument. These are Clarida, Gali, and Gertler (1977)--who look at several other countries in addition to the United States--and Judd and Rudebusch (1997), who contrast U.S. monetary policies under Greenspan, Volker, and Burns. Clarida, Gali, and Gertler (1977) show that the British participation in the European Monetary System while Germany was tightening monetary policy led to a suboptimal shift of the baseline policy rule for the U.K. Two earlier influential studies using the Friedman and Schwartz (1963) approach to monetary history and policy evaluation are Sargent (1986) and Romer and Romer (1989).

interest rate ( $r$ ) and on real output or income ( $Y$ ). Substituting for  $V$  in the quantity equation one thus gets a relationship between the interest rate ( $r$ ), the price level ( $P$ ), and real output ( $Y$ ). If we isolate the interest rate ( $r$ ) on the left-hand side of this relationship, we see a function of two variables: the interest rate as a function of the price level and real output. Shifts in this function would occur when either velocity growth or the money growth shifts. Note also that such a function relating the interest rate to the price level and real output will still emerge if the money stock is not growing at a fixed rate, but rather responds in a systematic way to the interest rate or to real output; the response of money will simply change the parameters of the relationship.

The functional form of the relationship depends on many factors including the functional form of the relationship between velocity and the interest rate and the adjustment time between changes in the interest rate and changes in velocity. The functional form I use is linear in the interest rate and in the logarithms of the price level and real output. I make the latter two variables stationary by considering the deviation of real output from a possibly stochastic trend and by considering the first difference of the log of the price level—or the inflation rate. I also abstract from lags in the response of velocity to interest rates or income. These assumptions result in the following linear equation

$$r = \pi + gy + h(\pi - \pi^*) + r^f \quad (1)$$

where the variables are

$r$  = the short-term interest rate,

$\pi$  = the inflation rate (percent change in P),

$y$  = the percentage deviation of real output (Y) from trend,

and the constants are  $g$ ,  $h$ ,  $\pi^*$ , and  $r^f$ . Note that the slope coefficient on inflation in equation (1) is  $(1 + h)$ ; thus the two key response coefficients are  $g$  and  $(1+h)$ . Note also that the intercept term is  $(r^f - h\pi^*)$ . An interpretation of the parameters and a rationale for this notation is given below.

### ***1.2 Interpreting the Monetary Policy Rule***

Focusing now on the functional form for the policy rule in equation (1), our objective is to determine whether the parameters in the policy rule vary across time periods and to look for differences in economic performance that might be related to any such variations across time periods. Note how this historical policy evaluation method is analogous to model-based policy evaluation research in which policy rules (like equation (1)) with various parameter values are placed in a model and simulations of the model are examined to see if the variations in the parameter values make any difference for economic performance. Equation (1) is useful for this historical analog of the model-based approach

because it can describe monetary policy in different historical time periods when there were many different policy regimes. In each regime the response parameters  $g$  and  $(1+h)$  would be expected to differ, though in most regimes they would be positive. To see this, consider several types of regimes.

*Constant money growth.* We have already seen that the quantity equation with fixed money growth implies a relationship like equation (1). To see that the parameters  $g$  and  $(1+h)$  are positive with fixed money growth consider the demand for money in which real balances depend negatively on the interest rate and positively on real output. Then, in the case of fixed money growth, an increase in inflation would lower *real* money balances and cause the interest rate to rise: thus, higher inflation leads to a higher interest rate.<sup>6</sup> Or suppose that real income rises thus increasing the demand for money; then, with no adjustment in the supply of money, the interest rate must rise. In other words, the monetary policy rule with positive values for  $g$  and  $(1+h)$  provides a good description of monetary policy in a fixed money growth regime. However, the monetary policy rule also provides a useful

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<sup>6</sup> Note that this effect of inflation on the interest rate is a short term “liquidity effect” rather than a longer-term “Fisherian” or “expected inflation” effect. The expected inflation effect would occur if the growth rate of the money supply increased or if  $\pi^*$  (the target inflation rate in the policy rule) increased.

framework in many other situations.

*International Gold Standard.* Important for our historical purposes is that such a relationship also exists in the case of an international gold standard. The short-run response (1+h) of the interest rate to the inflation rate in the case of a gold standard is most easily explained by the specie flow mechanism of David Hume. If inflation began to rise in the United States compared with other countries, then a balance of payments deficit would occur because U.S. goods would become less competitive. Gold would flow out of the United States to finance the trade deficit; high-powered money growth would decline and the reduction in the supply of money compared with the demand for money would put upward pressure on U.S. interest rates. The higher interest rates and the reduction in demand for U.S. exports would put downward pressure on inflation in the United States.<sup>7</sup> Similarly, a reduction in inflation in the United States would lead to a trade surplus, a gold inflow, an increase in the money supply, and downward pressure on U.S. interest rates.

Fluctuations in real output would also cause interest rates to

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<sup>7</sup> Short-term capital flows would of course limit the size of such interest rate changes. One reason why U.S. short term interest rates did not move by very much in response to U.S. inflation fluctuations (as shown below) may have been the mobility of capital.

adjust. Suppose that there was an increase in real output. The increased demand for money would put upward pressure on interest rates if the money supply were unchanged. Amplifying this effect under a gold standard would be an increase in the trade deficit, which would lead to a gold outflow and a decline in the money supply.

These interest rate responses would occur with or without a central bank. If there were a central bank, it could increase the size of the response coefficients if it played by the gold standard's "rules of the game." Interest rates would be even more responsive, because a higher price level at home would then bring about an increase in the "bank rate" as the central bank acted to help alleviate the price discrepancies. The U.S. Treasury did perform some of the functions of a central bank during the gold standard period; it even provided liquidity during some periods of financial panic, though not with much regularity or predictability. However, there is little evidence that the U.S. Treasury performed "rules of the game" functions as the Bank of England did during the gold standard era.

*Leaning Against the Wind.* The most straightforward application of equation (1) is to situations where the Fed sets short-term interest rates in response to events in the economy. Then equation (1) is a central bank interest rate reaction function

describing how the Federal Reserve takes actions in the money market that cause the interest rate to change in response to changes in inflation and real GDP. For example, if the Fed “leaned against the wind,” easing money market conditions in response to lower inflation or declines in production and tightening money market conditions in response to higher inflation or increases in production, then one would expect  $g$  and  $1 + h$  in equation (1) to be positive. However, “leaning against the wind” policies have not usually been stated quantitatively; thus, the size of the parameters could be very small or very large and would not necessarily lead to good economic performance.

***Monetary Policy Rule as a Guideline or Explicit Formula.*** Finally, equation (1) could represent a guideline, or even a strictly followed formula, for the central bank to follow when making monetary policy decisions. As in the previous paragraph, decisions would be cast in terms of whether the Fed would raise or lower the short-term interest rate. But equation (1) would serve as a normative guide to these decisions, not simply a description of them after the fact. If the policy rule called for increasing the interest rate, for example, then the FOMC would instruct the trading desk to make open market sales and thereby adjust the money supply appropriately to bring about this increase. In this case, the parameters of equation (1) have a natural interpretation:



$\pi^*$  is the central bank's target inflation rate,  $r^f$  is the central bank's estimate of the equilibrium real rate of interest, and  $h$  is the amount by which the Fed raises the ex post real interest rate ( $r - \pi$ ) in response to an increase in inflation. In the case that  $g = 0.5$ ,  $h = 0.5$ ,  $\pi^* = 2$ , and  $r^f = 2$ , equation (1) is precisely the form of the policy rule I suggested in Taylor (1993b). More recent research<sup>8</sup> suggests that  $g$  should be larger, perhaps closer to 1. Thus, an alternative baseline rule considered below sets  $g = 1$ . These are the parameter values that define the baseline policy rules for historical comparisons in this paper.

### *1.3 The Importance of the Size of the Coefficients*

To summarize, a constant growth rate of the money stock, an international gold standard, an informal policy of leaning against the wind, and an explicit quantitative policy of interest rate setting all will tend to generate positive responses of the interest rate to changes in inflation or real output, as described by equation (1). And we expect that  $g$  and  $1+h$  in equation (1) would be greater than zero in all these situations. However, the magnitude of these coefficients will differ depending on how monetary policy is run.

In the case of the gold standard or a fixed money growth policy the size of the coefficients depends on many features of the

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<sup>8</sup> See Brayton, Levin, Tryon, and Williams (1997).

economy. Under a gold standard, the size of the response of the interest rate to an increase in inflation will depend on the sensitivity of trade flows to international price differences. It will also depend on the size of the money multiplier, which translates a change in high-powered money due to a gold outflow into a change in the money supply. The interest rate elasticity of the demand for money is also a factor.

With a policy that keeps the growth rate of the money stock constant, the response of the interest rate to an increase in real output will depend on both the income elasticity of money demand and the interest rate elasticity of money demand. The higher the interest rate elasticity of money demand (or velocity), the smaller would be the response of interest rates to an increase in output or inflation.

The size of these coefficients makes a big difference for the effects of policy. Simulations of economic models indicate, for example, that the coefficient ( $h$ ) should not be negative; otherwise  $1 + h$  will be less than one and the real interest rate would fall rather than rise when inflation rose. As a result inflation could be highly volatile. As I show below there is evidence that  $h$  was negative during the late 1960s and 1970s when inflation rose in the United States. Hence, policymakers need to be concerned about the size of these coefficients.

A recent example of this concern demonstrates the usefulness of thinking about monetary history from the perspective of equation (1). Consider Alan Greenspan's (1997) recent analysis of the size of the interest rate response to real output with a constant money growth rate. In commenting on a money growth strategy, Greenspan reasoned: "Because the velocity of such an aggregate [M1] varies substantially in response to small changes in interest rates, target ranges for M1 growth in [the FOMC's] judgement no longer were reliable guides for outcomes in nominal spending and inflation. In response to an unanticipated movement in spending and hence the quantity of money demanded, a small variation in interest rates would be sufficient to bring money back to path but not to correct the deviation in spending." (pp. 4-5). In other words, in Greenspan's view the interest rate elasticity of velocity is so large that the interest rate would respond by too small an amount to an increase in output. In terms of equation (1) the parameter ( $g$ ) is too small, according to Greenspan's analysis, under a policy that targets the growth rate of M1.

## 2. The Evolution of Monetary Policy Rules in the United States: From the International Gold Standard to the 1990s.

Figure 1 and Figure 2 illustrate the historical relation between the variables in equation (1). They show the interest rate ( $r$ ), the inflation rate ( $\pi$ ), and real GDP deviations ( $y$ ) during two different time periods: 1880-1914 versus 1955-1997. The top part of each figure shows real output, an estimate of the trend in real output, and the percentage deviation of real output from this trend. Our focus is on the deviations of real output from trend rather than on the average output growth rate in the two periods. The lower part of each figure shows a short-term interest rate (the commercial paper rate in the earlier period and the federal funds rate in the later period) and the inflation rate (a four quarter average of the percentage change in the GDP deflator). Recall that the earlier period coincides with the classical international gold standard, starting with the end of the Greenback era when the United States restored gold convertibility and ending with the suspension of convertibility by many countries at the start of World War I.

### *2.1 Changes in Cyclical Stability*

The contrast between the display of the data in Figure 1 and Figure 2 is striking. First, note that business cycles occur much

more frequently in the earlier period (Figure 1) than in the later period (Figure 2), and the size of the fluctuations of inflation and real output is much greater. From 1880 to 1897 there was deflation on average. From 1897 to 1914 prices rose on average. But throughout the whole period there were large fluctuations around these averages. The later period is not of course uniform in its macroeconomic performance. The late 1960s and 1970s saw a large and persistent swing in inflation while the years since the mid-1980s have seen much greater macroeconomic stability.

One way to highlight the greater macroeconomic turbulence in the earlier years is to consider the period from 1890 to 1897, which saw three recessions. These years were so bad that they were called the “Disturbed Years” by Friedman and Schwartz (1963). One can’t avoid the temptation to contrast 1890-97 with 1990-97. If we had the same business cycle experience in the later years, we would have had a recession in 1990-91 slightly longer than the one we actually had. But we would have also had another recession starting in January 1993 just as President Clinton started in office and yet another recession starting in 1995. The trough of that third recession of the 1990s would have ended only last June. Even allowing for measurement error due to overemphasis of goods versus services in the earlier period, it appears that the earlier

period was less stable.<sup>9</sup> To be sure, if one ignores the long swing of average deflation and then inflation, the fluctuations in inflation were much less persistent during the gold standard period, as emphasized in a comparison by McKinnon and Ohno (1997, pp. 164-171). But this long term deflation and inflation should count as part of the sub-par inflation performance during this period.

## ***2.2 Changes in Interest Rate Responses***

A second, and even more striking, contrast between the two periods is the response of the short-term interest rate to inflation and output. While the short-term interest rate is procyclical during both the earlier period and the later period, the elasticity of its response to output is clearly much less in the earlier period than in the later period. Cagan (1971) first pointed out the increased cyclical sensitivity of the interest rate to real output fluctuations, and it is more evident now than ever. The short-term interest rate is also much less responsive to fluctuations in the inflation rate in the earlier period. It appears that the gold standard did lead to a positive response of interest rates to real output and inflation, but this response is much less than for the monetary policy in the post

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<sup>9</sup> Romer (1986) demonstrated that biases in the pre World War I data tend to overestimate the volatility in comparison with later periods

World War II period.

The huge size of these differences is readily visible in Figures 1 and 2. But to see how the responses changed during the post World War II period it is necessary to go beyond these time series charts. Some numerical information about the size of these differences is provided in Table 1. The table shows least squares estimates of the coefficients on real output (the parameter  $g$  in Equation (1)) and the inflation rate (the parameter is  $1 + h$  in equation (1)) for different time periods.<sup>10</sup>

The far right panel in each row of Table 1 shows the results for each of the two full periods. Observe that the estimated values of  $g$  and  $1 + h$  are about ten times larger in the Bretton Woods and post-Bretton Woods era than in the international gold standard era.

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<sup>10</sup> As explained above this equation is actually a reduced form of several structural equations, especially in the gold standard and Bretton Woods periods. I have purposely tried to keep the statistical equations as simple as the theoretical policy rule in equation (1). No attempt has been made to correct the estimates for serial correlation of the errors in the equation. I want to allow for the possibility that monetary policy mistakes are serially correlated in ways not necessarily described by simple time series models. In fact, this serial correlation is very large, especially in the gold standard period when the equations fit very poorly. Hence, the “t-statistics” in parentheses are not useful for hypothesis testing. See Christiano, Eichenbaum and Evans (1997) for a comprehensive analysis of estimation and identification issues in the case of reaction functions.

It is clear that the gold standard implied much smaller response coefficients for the interest rate than Federal Reserve policy has implied in later periods.

Note also that the size of these coefficients has increased gradually over time. Compared with the 1960s and 1970s the coefficients on real output tripled in size by the 1987-1997 period while the coefficient on inflation doubled in size. They are now close to the values of the rule I suggested in Taylor (1993b). Hence, when viewed over the past century we have seen an evolution of the monetary policy rule as I have defined and characterized it empirically here. The monetary policy rule had very low interest rate responses during the gold standard era. It had higher responses during the 1960s and the 1970s, and it had still higher responses in the late 1980s and 1990s.

### ***2.3 A Graphical Illustration of the Importance of the Size of the Inflation Response***

Figure 3 shows how dramatically the monetary policy rule has changed from the 1960s-1970s to the 1980s-1990s. The two solid lines show two monetary policy rules corresponding to the two periods. The slopes of the solid lines measure the size of the interest rate responses to inflation in the policy rule. I abstract from output fluctuations in Figure 3, by assuming that the economy is



operating at full employment with real GDP equal to potential GDP ( $y = 0$ ). The dashed line in Figure 3 has a slope of one and shows a constant real interest rate of 2 percent. If the actual long run real interest rate is 2 percent, then the intersection of the dashed line and the policy rule line gives the long run average inflation rate.

Observe that the slope of the policy rule has gone from below one to above one. A slope below one would lead to poor economic performance according to variety of models. With the slope less than one, an increase in inflation would bring about a *decrease* in the real interest rate. This would increase demand and add to upward pressures on inflation. This is exactly the wrong policy response to an increase in inflation because it would lead to ever increasing inflation. In contrast, if the slope of the policy rule were greater than one, an increase in inflation would bring about an *increase* in the real interest rate which would be stabilizing.

These theoretical arguments are illustrated in Figure 3. For a long run equilibrium, we must be at the intersection of the policy rule line and the dashed line representing the long-run equilibrium real interest rate. If the slope of the policy rule line is greater than one, then higher inflation leads to higher real interest rates and the the inflation rate converges to an equilibrium at the intersection of the policy rule line and the dashed real interest rate line. For example, if the equilibrium real interest rate is 2 percent as in Figure

3, then the equilibrium inflation rate is about 1.5 percent for the recent, more steeply sloped, monetary policy rule in Figure 3. However, if the slope of the policy rule line is less than one, then higher inflation leads to lower a real interest rate, which leads to even higher inflation; the inflation rate is unstable and would not converge to an equilibrium. In sum, Figure 3 shows why the inflation rate would be more stable in the 1987-1997 period than in the 1960-1979 period.

### **3. Effects of the Different Policy Rules on Macroeconomic Stability**

Can one draw a connection between the different policy rules and the economic performance with those policy rules? In particular, within the range of policy rules we have seen, is it true that more responsive policy rules lead to greater economic stability. Making such a connection is complicated by other factors, such as oil shocks and fiscal shocks, but it is at least instructive to try.

#### ***3.1 Three Monetary Eras***

As the analysis summarized in Table 1 indicates, three eras of U.S. monetary history can be clearly distinguished by big differences in the degree of responsiveness of short term interest rates in the monetary policy rule.

First, during the period from about 1879 to about 1914 short-term interest rates were very unresponsive to fluctuations in inflation and real output. Second, during the period from about 1960 to 1979 short-term interest rates were more responsive, but still small in the sense that the response of the nominal interest rate to changes in inflation was less than 1. Third, during the period from about 1986 to 1997 the nominal interest rate was much more responsive to both inflation and to real output fluctuations.

These three eras can also be distinguished in terms of overall economic stability. Of the three, there is no question that the third had the greatest degree of economic stability. Figure 1 shows that both inflation and real output had smaller fluctuations during this period. The period contains both the first and second longest peacetime expansions in U.S. history. Moreover inflation was low and stable. And, of course, this is the period in which the monetary policy rule had largest reaction coefficients, giving support to model-based research that this was a better policy rule than those implied by the two earlier periods.

The relative ranking of the first and second periods is more ambiguous. Real output and inflation fluctuations were larger in the earlier period. But while inflation was more variable, there was much less persistence of inflation during the gold standard than in the late 1960s and 1970s. However, the different exchange rate

regimes are another monetary factor that must be taken into account. It was the gold standard that kept the long run inflation rate so stable in the earlier period. Bretton Woods may have provided a similar constraint on inflation during the early 1960s, but as U.S. monetary policy mistakenly became too easy, it was not inflation that collapsed, it was the Bretton Woods system. And after the end of Bretton Woods this external constraint on inflation was removed. With the double whammy of the loss of an external constraint and an inadequately responsive monetary policy rule in place, the inevitable result was the Great Inflation.

If one properly controls for the beneficial external influences of the gold standard on long run inflation during the 1879-1914 period, one obtains an unambiguous correlation between monetary policy rule and macroeconomic stability. The most economically stable period was the one with the more responsive policy rule. The least economically stable (again adjusting for the gold standard effects) was the one with the least responsive policy rule. The late 1960s and 1970s also rank lower than the more recent period in terms of economic stability and had a less responsive monetary policy rule.

### *3.2 Explaining the Changes in the Policy Rules*

In any correlation analysis between economic policy and economic outcomes there is the possibility of reverse causation. Could the lower responsiveness of interest rates in the two earlier periods compared with the later period have been caused by the greater volatility of inflation and real output? If one examines the history of the changes in the monetary policy rule I think it becomes clear that the answer is no. The evolution of the monetary policy rule is best understood as a gradual process of the Federal Reserve learning how to conduct monetary policy. This learning occurred through research by the staff at the Fed, through the criticism of monetary economists outside the Fed, through observation of central bank behavior in other countries, and through direct personal experience of members of the FOMC. And, of course, there were steps backward as well as forward.<sup>11</sup>

This learning process occurred as the United States moved further and further away from the classical international gold standard. Under the gold standard, increases and decreases in short-term interest rates were explained by the interaction of the

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<sup>11</sup> If economists research on the existence of a long run trade off between inflation and unemployment helped lead to the Great Inflation in the 1970s, then this research should be counted as a step backwards. The effect of economic research and other

quantity of money supplied (determined by high-powered money through the inflow and outflow of gold) and the quantity of money demanded (which rose and fell as inflation and output rose and fell). A greater response of the short-term interest rate to rising or falling price levels and to rising or falling output would probably have reduced the shorter run variability of inflation and output. For example, lower interest rates during the start of the deflation period, may have prevented the deflation. But because of the fixed exchange rate feature of the gold standard, the U.S. inflation rate was constrained to be close to the inflation rates of other gold standard countries; the degree of closeness depended on the size and the duration of the deviations from purchasing power parity.

The Federal Reserve started operations at the same time as the classical gold standard ended: 1914. From the start there was therefore uncertainty and disagreement about how monetary policy should be conducted without the constraints of the gold standard and fixed exchange rates. The Federal Reserve Act indicated that currency—best interpreted now as the monetary base or high-powered money--was to be elastically provided. But how was the Fed to determine the degree of this elasticity?

The original idea was that two factors—each pulling in an

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factors that may have led to the Great Inflation are discussed in DeLong (1997) and in my comments on DeLong's paper.

opposite direction--were to be balanced out. One was the gold standard itself, with a gold reserve requirement limiting the amount of Federal Reserve liabilities, the supply of money was limited. This was a long run constraint on the supply of money; it worked through gold inflows and gold outflows and the gradual adjustment of the U.S. price level compared with foreign price levels. The other factor, which worked more quickly, was “real bills” or “needs of trade” doctrine under which the supply of money was to be created in sufficient amounts to meet the demand for money. Clearly the needs of trade criterion was not effective on its own because it did not put a limit on the amount of money creation. Therefore, with the suspension of the gold standard and with the “real bills” criteria ineffective in determining the supply of money, the Federal Reserve began operations with no criteria for determining the appropriate amount of money to supply. Hence, ever since this uncertain beginning, the Fed has been searching for such criteria. From the perspective of this paper, we can think of the Fed searching for a good monetary policy rule.

This search is evident in many Federal Reserve reports. Early on the idea of “leaning against the wind” was discussed as a counterbalance to the “needs of trade” criterion. For example, the Fed’s annual report for 1923 stated that “it is the business of the Federal Reserve system to work against the extremes of either

deflation or inflation and not merely to adapt itself passively to the ups and downs of business.”<sup>12</sup> But there was no agreement about how much leaning against the wind there should be. As discussed above leaning against the wind would result in a policy rule of the type in equation (1), but the parameters of the policy rule could be far from optimal. That the Fed was unable throughout the inter-war period to find an effective policy rule for conducting monetary policy is evidenced by the disastrous economic performance during the Great Depression when money growth fell dramatically.

The search for a monetary policy rule was postponed during World War II and in the post war period by the over-riding objective of keeping Treasury borrowing costs down. (Effectively the Fed set  $g = 0$  and  $h = -1$  so that  $r$  was a constant stipulated by the U.S. Treasury). However, after the 1951 Treasury-Federal Reserve Accord, the Fed once again needed a policy rule for conducting monetary policy. Leaning against the wind—now articulated by William McChesney Martin--again became a guideline for short run decisions about changes in the money stock. But the idea was still very vague. As stated by Friedman and Schwartz (1963) in discussing the mid-1950s when William McChesney Martin chairman, “...there was essentially no

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<sup>12</sup> This passage is quoted by Friedman and Schwartz (1963, p. 253).



discussion of how to determine which way the relevant wind was blowing...Neither was there any discussion of when to start leaning against the wind....There was more discussion, but hardly anything specific, about how hard to lean against the wind.” (pp. 631-632)

The experience of new board member Sherman Maisel indicates that the search was still going on ten years later in the mid-1960s. According to Maisel (1973) in his candid memoirs, “...after being on the Board for eight months and attending twelve open market meetings, I began to realize how far I was from understanding the theory the Fed used to make monetary policy....Nowhere did I find an account of how monetary policy was made or how it operated.” (p. 77) Maisel was particularly concerned about various money market conditions indexes such as free reserves that came up in Fed deliberations, because of the difficulty of measuring the impact of these changes on the economy. He states, “Money market conditions cannot measure the degree to which markets should be tightened or for how long restraint should be retained.” (p. 82) And when referring to a decision to raise the short-term interest rate in 1965, he states “...it became increasingly clear that an inflationary boom was getting underway and that monetary policy should have been working to curb it.” (p. 81). However, he argued that the actions taken to raise interest rates

were insufficient to curb the inflation. In retrospect he was correct. Interest rates did not go high enough. With no quantitative measure of how high interest rates should go the chance of not raising them high enough was great.

The increased emphasis on money growth in the 1970s played a very useful role in clarifying the serious problems of interest rate setting without any quantitative guidelines. And money growth targets had a very useful role in the disinflation of the 1979-81 period, because it was clear that interest rates would have to rise by large amounts as the Fed lowered the growth rate of the money supply. But after the disinflation was over, money growth targets again receded to being a longer run consideration in Federal Reserve operations as the demand for money appeared to be less stable. Moreover, as noted earlier, according to Greenspan's (1997) analysis, keeping money growth constant did not give sufficient response of interest rates to inflation or real output when the aim is to keep inflation low and steady.

The importance of having a policy rule to guide policy became even more important when the Bretton Woods system fell apart in the early 1970s. Until then the long run constraints on monetary policy were similar to those of the international gold standard. If the Fed did not lean hard enough against the wind, then the higher inflation rate would start to put pressure on the

exchange rate and the Fed would have to raise interest rates to defend the dollar. But without the dollar to defend, this constraint on monetary policy was lost. After Bretton Woods ended there was an even greater need for the Fed to develop a monetary policy rule that was sufficient to contain inflation without the external constraint. This need was one of the catalysts for the rational expectations econometric policy evaluation research in the 1970s and 1980s.

This brief review of the evolution of policy indicates that macroeconomic events, economic research, and policymakers at the Fed have gradually brought forth changes in the monetary policy rule in the United States. I think this gradual evolution makes it clear that the causation underlying the negative correlation between the size of the policy response of interest rates to output or inflation and the volatility of output or inflation goes from policy to outcome, not the other way around.

If we apply this learning hypothesis to the changes in the estimated policy rule described above, it suggests that the Federal Reserve learned over time to have higher response coefficients in a policy rule like equation (1). What led the Fed to change its policy in such a way that the parameter  $h$  changed from a negative number to a positive number? Experience with the Great Inflation of the 1970s that resulted from a negative value for  $h$  may be one

explanation. Academic research on the Phillips curve tradeoff and the effects of different policy rules resulting from the rational expectations revolution may be another.<sup>13</sup>

#### **4. “Policy Mistakes”: Big Deviations from Baseline Policy Rules**

The historical analysis thus far in this paper has not assumed that any particular policy rule was better than the others. However, that was the conclusion of the analysis: a comparison of policy rules and economic outcomes points to the rule the Fed has been using in recent years as a better way to run monetary policy than the way it was run in earlier years. That conclusion of the historical analysis bolsters the very similar conclusion of the model-based research summarized in the introduction to this paper.

Once one has focussed on a particular policy rule, however, there is another way to use history to check whether the policy rule would work well. With a preferred policy rule in hand, one can look

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<sup>13</sup> Chari, Christiano and Eichenbaum (1997) argue that the Fed was too accommodative to inflation (it was too low) in the 1970s because high expectations of inflation raised the costs of disinflation, rather than because the Fed still had something to learn about the Phillips curve trade-off or about the effects of different policy rules. I find the learning argument more plausible in part because it explains the end of the inflation and the change in the policy rule.

at episodes in the past when the instrument of policy—the federal funds rate in this case—deviated from the settings given by the preferred policy rule. We can characterize such deviations as “policy mistakes,” and see if the economy was adversely affected as a result of these mistakes.<sup>14</sup>

Figures 4, 5, and 6 summarize the results of this historical “policy mistake” analysis. They show the actual federal funds rate and the value of the federal funds rate implied by two policy rules. The gap between the actual federal funds rate and the policy rules is a measure of the policy mistake. One of the monetary policy rules I use is the one I suggested in Taylor (1993b), which is equation (1) with the parameters  $g$  and  $h$  equal to 0.5. This is Rule 1 in Figures 4, 5, and 6. As mentioned above, more recent research has suggested that  $g$  should be closer to 1.0, giving a more procyclical interest rate. This variant is Rule 2 in the figures.

The gap between the actual federal funds rate and the policy rule is particularly large in three episodes shown in Figures 4 and 5, especially in comparison with the relatively small gap in the late 1980s and 1990s shown in Figure 6.

The first episode occurred in the early 1960s when the

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<sup>14</sup> We are, of course, looking at these past episodes with the benefit of later research and experience. The term “mistake” does not necessarily mean that policymakers of the past had the information to do things differently.

mistake was making monetary policy too tight. Regardless of whether  $g$  is 0.5 or 1.0 the actual federal funds rate is well above the policy rule. The gap between the funds rate and the baseline policy was between two and three percentage points and this gap lasted for about 3-1/2 years.<sup>15</sup>

It is interesting to note that Friedman and Schwartz (1963, p. 617) also concluded that monetary policy was overly restrictive during this period. They cite several reasons why policy may have been too tight. First, the Fed was concerned about the balance of payments and an outflow of gold. Second, in looking back at the previous recovery, it appeared to the Fed that policy had eased too soon after the recession. What was the result of this policy mistake? The recovery from the 1960-61 recession was weak and the eventual expansion was slow for several years from about 1962 to 1965. In fact, the economy did not appear to catch up to its potential until 1965. The New Economics introduced by President Kennedy and his economic advisers was addressed at this prolonged period with real output below potential.

The second episode started in the late 1960s and continued throughout the 1970s—a mistake with so much serial correlation it would pass a unit root test! In this case the monetary policy

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<sup>15</sup> With its high output response, Rule 2 brings the interest rate below zero for several quarters, so the interest rate is set to a

mistake was being way too easy. As shown in Figures 4 and 5, the gap between the funds rate and the baseline policy starting growing in the late 1960s. It grew as large as 6 percentage points and persisted in the 4 to 6 percentage point range until the late 1970s when Paul Volcker took over as Fed chairman. The excessive ease in policy began well before the oil price shocks of the 1970s, thus raising doubts that these shocks were the cause of the 1970s Great Inflation.

What caused this monetary policy mistake? Economic research of the 1960s suggested that there was a long run trade-off between inflation and unemployment; this research probably reduced some of the aversion to inflation by the Federal Reserve. At the least the belief by some in a long-run Phillips curve made defending low inflation more difficult at the Fed. Note that the mistake began well before the Friedman-Phelps hypothesis was put forward. Moreover, as the quotes from Maisel's memoirs above make clear, the Fed's use of money market conditions caused them to understate the degree of tightness. DeLong (1997) argues that the overly expansionary policy was due to a great fear of unemployment carried over from the Great Depression, though he does not attempt to explain why this mistake occurred when it did. While the causes of this mistake may

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small positive number in the chart.

be uncertain, there is little doubt that it was responsible for bringing on the Great Inflation of the 1970s. In my view this mistake is the second most serious monetary policy mistake in twentieth century U.S. history, the most serious being the Great Depression. If a policy closer to the baseline were followed, the rise in inflation may have been avoided.

The third episode occurred after the disinflation of the early 1980s. The increase in interest rates in 1979 and 1980 was about the right magnitude according to either of the policy rules. But both Rule 1 and Rule 2 indicate that the funds rate should have been lowered more than it was in the 1982-84 period. During this period the interest rate was well above the value implied by the two policy rules. However, it should be emphasized that this period occurred right after the end of the 1970s inflation and the higher interest rates than recommended by the policy rules may have been necessary to keep expectations of inflation from rising and to help establish the credibility of the Fed. In effect the Fed was in a transition between policy rules. In my view this period has less claim to being a “policy mistake” than the other two periods.

## **5. Conclusions**

The main conclusions of this paper can be summarized as follows. First, a monetary policy rule for the interest rate provides



a useful framework with which to examine U.S. monetary history. It complements the framework provided by the quantity equation of money so usefully employed by Friedman and Schwartz (1963). Second, a monetary policy rule in which the interest rate responds to inflation and real output is an implication of many different monetary systems. Third, the monetary policy rule has changed dramatically over time in the United States and these changes are associated with equally dramatic changes in economic stability. Fourth, an examination of the underlying reasons for the monetary policy changes indicates that they have caused the changes in economic outcomes, rather than the reverse. Fifth, a monetary policy rule in which the interest rate responds to inflation and real output more aggressively than during the 1960s and 1970s or than during the international gold standard—and more like the late 1980s and 1990s—is a good policy rule. Sixth, if one defines policy mistakes as deviations from such a good policy rule, then such mistakes have been associated with either high and prolonged inflation or drawn out periods of low capacity utilization, much as simple monetary theory would predict.

Overall the results of the historical approach in this paper are quite consistent with the results of the model-based approach to monetary policy evaluation. But in an important sense this paper has only touched the surface; there are many other issues that could

be explored with an historical approach. For example, two difficult problems with monetary policy rules such as equation (1) have been mentioned by Alan Greenspan (1997): Both potential GDP and the real rate of interest are uncertain. Uncertainty about the level of potential GDP (and the natural rate of unemployment) is a problem faced by monetary policy makers today regardless of whether they use a policy rule for guidance. Looking back at previous episodes and seeing the results of mis-measuring either potential GDP or the real rate of interest might help reduce the probability of making the next monetary policy mistake.

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**Table 1. Monetary Policy Rules: Descriptive Statistics****International Gold Standard Era**

1879:1-1891:4 1897:1-1914:4 1879:1-1914:4

<u>Variable</u>	<u>Coefficient</u>	<u>Coefficient</u>	<u>Coefficient</u>
Constant	6.458 (70.5)	5.519 (47.3)	5.984 (75.0)
$\pi$	0.019 (1.01)	0.034 (1.03)	0.006 (0.32)
y	0.059 (2.28)	0.038 (1.89)	0.034 (1.52)
R-squared	0.15	0.07	0.02

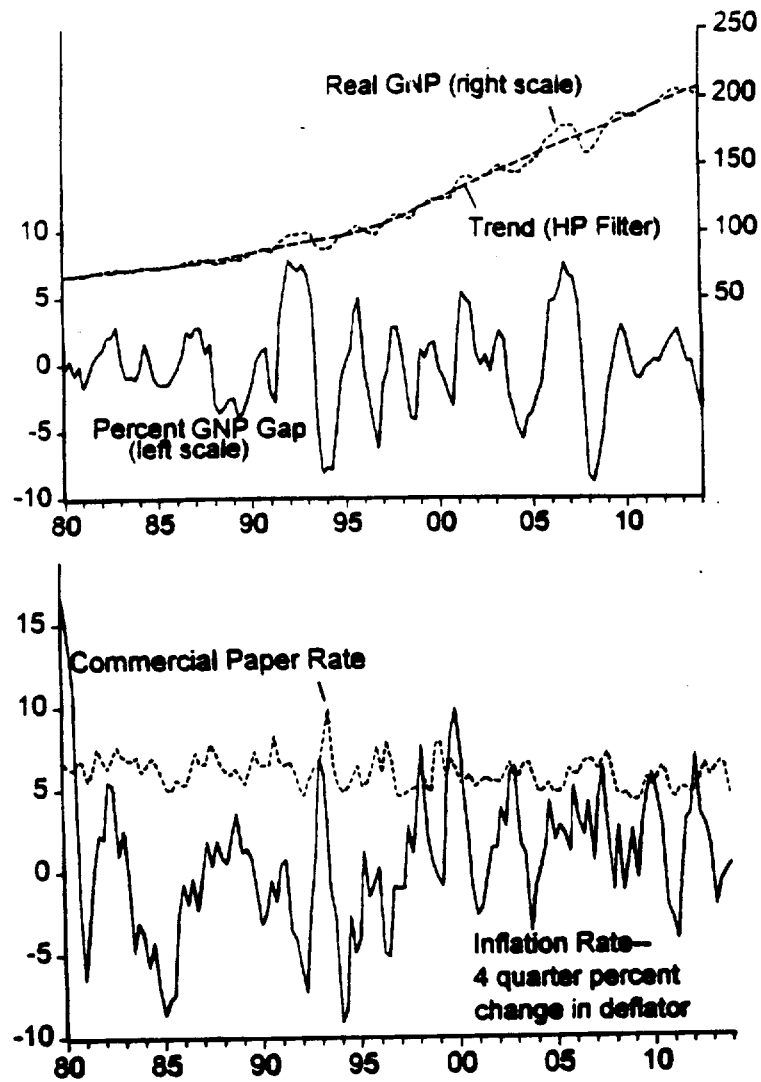
**Bretton Woods and post-Bretton Woods Era**

1960:1-1979:4 1987:1-1997:3 1954:1-1997:3

<u>Variable</u>	<u>Coefficient</u>	<u>Coefficient</u>	<u>Coefficient</u>
Constant	2.045 (6.34)	1.174 (2.35)	1.721 (5.15)
$\pi$	0.813 (12.9)	1.533 (9.71)	1.101 (15.1)
y	0.252 (4.93)	0.765 (8.22)	0.329 (3.16)
R-squared	0.70	0.83	0.58

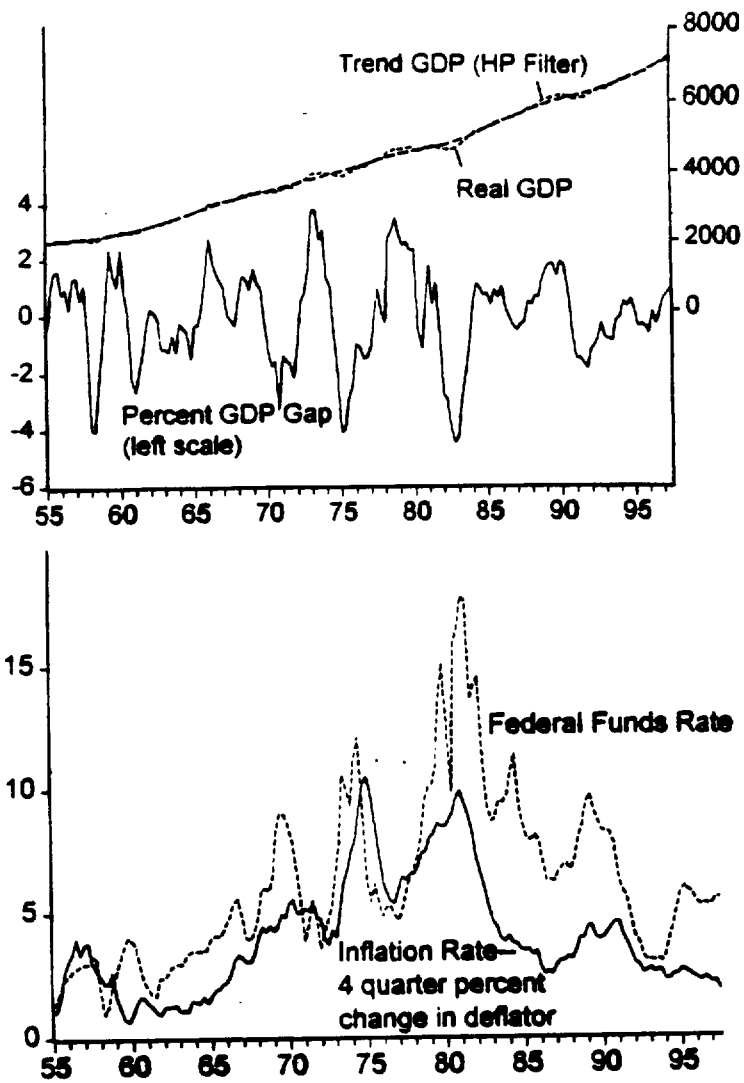
Note: These are ordinary least-squares estimates of the coefficients of the variables in the relationship in equation (1). The left-hand side variable ( $r$ ) is measured by the commercial paper rate for the years between 1879 and 1914 and by the federal funds rate for the years between 1954 and 1979. The variable  $\pi$  is measured by the average inflation rate over 4 quarters and the variable  $y$  is measured by the percentage deviation of real output from a trend. The ratio of the coefficient to the standard error is in parentheses. See Figure 1 and Figure 2 for data sources.





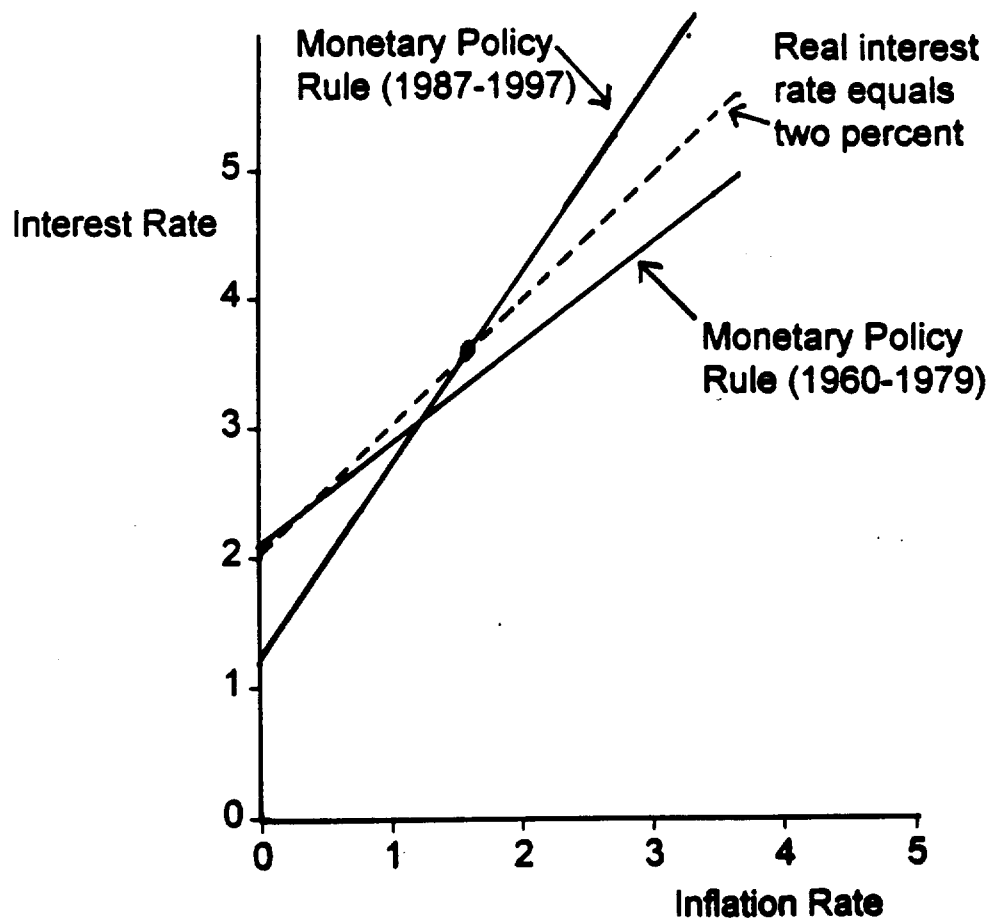
**FIGURE 1.**

**The 1880-1914 period: short-term interest rate, inflation, and real output.** (Source: Quarterly data on real GNP, the GNP deflator, and the commercial paper rate from Balke and Gordon (1986), Table 1. Real output data is measured in billions of 1972 dollars and the trend is created with the Hodrick-Prescott filter.)



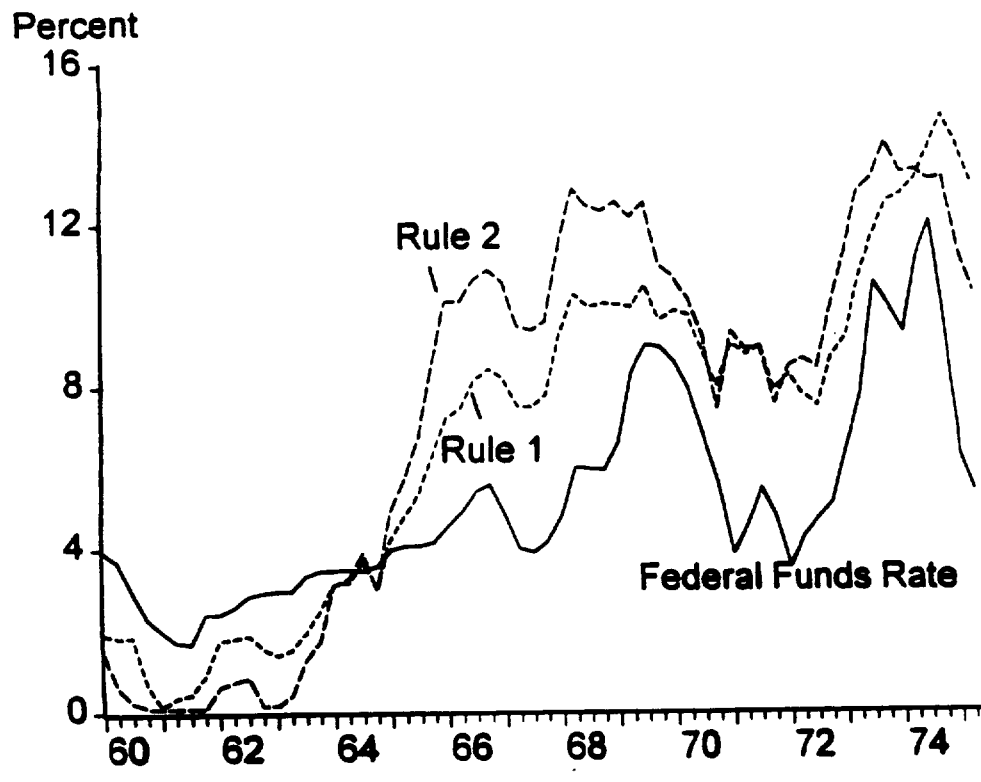
**FIGURE 2.**

**The 1955–1997 period: short-term interest rate, inflation, and real output.** (Source: Quarterly data from Citibase. Real output is measured in billions of 1992 dollars and the trend is created with the Hodrick-Prescott filter.)



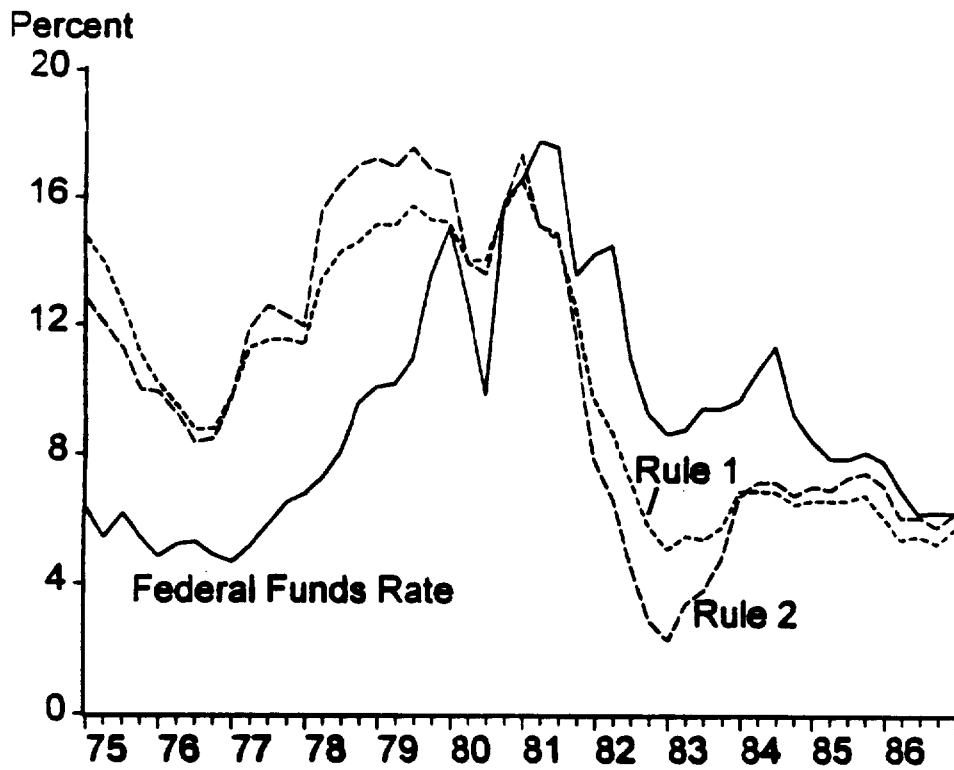
**FIGURE 3.**

**Two estimated monetary policy rules: 1960-79 versus 1987-97.**  
 The solid lines correspond to the estimated policy rules in Table 1. The lines are drawn assuming real GDP equals potential GDP ( $y = 0$ ). The real interest rate line has a slope of 1.



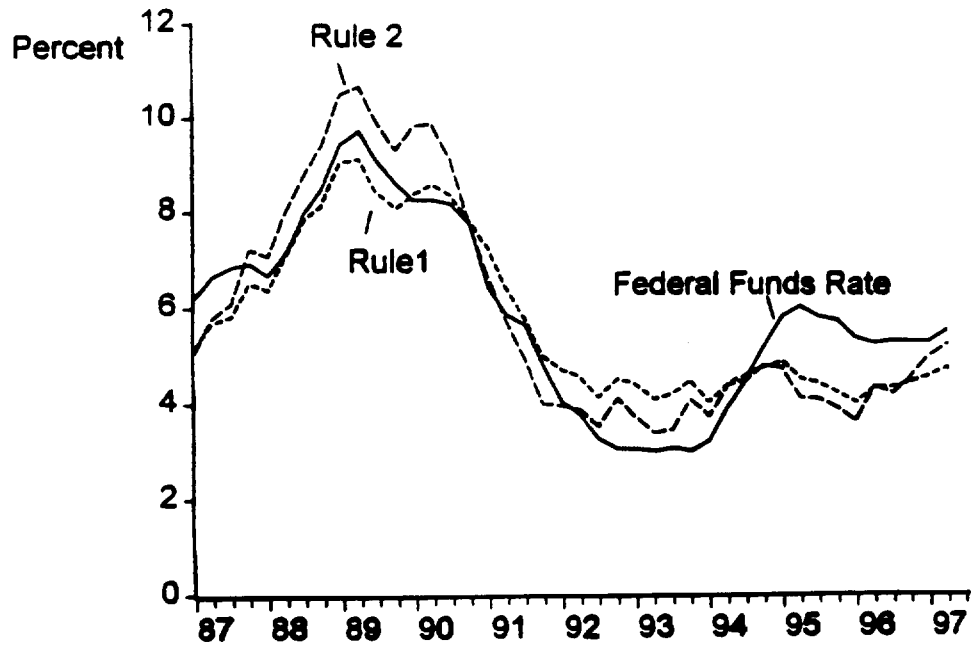
**FIGURE 4.**

**The Federal Funds Rate: Too High in the Early 60s, Too Low in the Late 60s.** (Rule 1 and rule 2 are given by the monetary policy rule in equation (1) with  $g = .5$  and  $g = 1$ , respectively).



**FIGURE 5.**

**The Federal Funds Rate: Too Low in the 1970s; On Track in 1979-81; Too High in 1982-84.** (Rule 1 and rule 2 are given by the monetary policy rule in equation (1) with  $g = .5$  and  $g = 1$ , respectively).



**FIGURE 6.**

**The Federal Funds Rate: On Track in the late 1980s and 1990s**  
 (Rule 1 and rule 2 are given by the monetary policy rule in equation (1) with  $g = .5$  and  $g = 1$ , respectively).